

## BOARD OF DIRECTORS MEETING

Date: 14<sup>th</sup> November 2018

Item Ref: 3ii

<b>TITLE OF PAPER</b>	<b>Learning Disability Services Engagement Plan</b>
<b>TO BE PRESENTED BY</b>	<b>Clive Clarke, Deputy Chief Executive, Director of Operations</b>
<b>ACTION REQUIRED</b>	For the Board of Directors to note, comment upon and endorse the arrangements in place to engage with stakeholders and progress the development of proposals for future services for people with learning disabilities in Sheffield whose needs and behaviours services find challenging to support.

<b>OUTCOME</b>	For engagement and development work to be undertaken with a range of stakeholder groups to inform the development of future proposals.
<b>TIMETABLE FOR DECISION</b>	November Board meeting
<b>LINKS TO OTHER KEY REPORTS / DECISIONS</b>	None current
<b>STRATEGIC AIM STRATEGIC OBJECTIVE BAF RISK NUMBER &amp; DESCRIPTION</b>	Strategic Aim: The strategic case supports delivery of each of the Trust's four strategic aims and makes a direct contribution to the following strategic objectives A1 02, A1 03, A1 04, A3 01, A3 03, A3 04, A4 02  Corporate Risk No: 4013, suggests that there is risk that the quality and safety of care provided at ATS falls below standard resulting in service users not receiving the care required.
<b>LINKS TO NHS CONSTITUTION &amp; OTHER RELEVANT FRAMEWORKS, RISK, OUTCOMES ETC</b>	The learning disability improvement standards for NHS Trusts.  Implementing recommendations from "Building the Right Support", the national model designed to deliver the nationally mandated "Transforming Care" programme
<b>IMPLICATIONS FOR SERVICE DELIVERY AND FINANCIAL IMPACT</b>	The development of this work may result in a range of proposals that may lead to expansion in community services provision, changes to specialist inpatient care and a re-investment of existing resources to support the proposed new model , as specified in the Transforming Care Programme
<b>CONSIDERATION OF LEGAL ISSUES</b>	The Trust will need to agree a new service model with commissioners and undertake an appropriate programme of consultation as part of a city wide proposal.

<b>Author of Report</b>	Jason Rowlands & David Newman
<b>Designation</b>	Director of Strategy and Planning      Clinical Director for Learning Disabilities Services
<b>Date of Report</b>	7 <sup>th</sup> November 2018

## SUMMARY REPORT

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**Report to:** Board of Directors

**Subject:** Learning Disability Services Engagement Plan

**From:** David Newman, Clinical Director, Learning Disabilities Services  
Jason Rowlands, Director of Strategy and Planning

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### 1 Purpose

<i>For Approval</i>	<i>For a collective decision</i>	<i>To report progress</i>	<i>To seek input from</i>	<i>For information</i>	<i>Other (please state below)</i>
		X	X		
<p>To report to the Board of Directors on the arrangements in place to support the development of proposals for future services for people with learning disabilities in Sheffield whose needs and behaviours services find challenging to support. To outline how the arrangements will ensure effective engagement and co-production underpins the production of a robust proposal.</p>					

### 2 Summary

#### 2.1 Background and context

On the 12<sup>th</sup> September 2018 the Board of Directors received a strategic case for building comprehensive enhanced community focussed support in Sheffield to improve the lives of adults with a learning disability and/or autism who display behaviours that challenge, including those with a mental health condition. This was in line with expectations outlined within Transforming Care, and in the South Yorkshire, and North Lincolnshire Transforming Care Partnership. (SY&NL TCP) The strategic case, focused on the needs of adults in Sheffield and outlined why and how local services in Sheffield need to change to achieve the national vision of ensuring people live closest to home and in the least restrictive environment, recognising people should have a home within their community, and that hospitals are not homes. People should be able to develop and maintain relationships and get the support they need to live a healthy, safe and fulfilling life.

The strategic case offered a view on how services could and should change to support people effectively in their own communities, with more options to support people intensively in the community through an extended community model, with less need to admit people to hospital and potentially moving away from an arrangement of having separate specialist inpatient care for people with learning disabilities.

The Board of Directors supported the strategic case in principle and requested that more work was undertaken. The next steps should ensure that the proposal was developed in partnership and co-produced with service users, staff and key stakeholders to explore and test the principles behind the case and that any subsequent proposal was developed from this work.

## 2.2 Key milestones for the development of future proposals

The following timetable summarises key milestones and is based on assumptions that the recommendations made at each stage are supported to move forward. Key caveat is the need to arrange any consultation around purdah in respect of local government elections in May 2019. This may result in a delay in commencing / finishing formal consultation and the subsequent development of final proposals may not be possible until August/ September 2019.

Milestone	By when
Service Engagement Group established to oversee development of plans ( <i>See Section 2.3 below</i> )	November 2018 – June 2019
Updated proposals outlining coproduced proposals for future services developed for review by Board of Directors and NHS Sheffield Clinical Commissioning Group (NHSSCCG)	February 2019
Formal consultation on proposed developments ( <u>note</u> : to be confirmed in respect of purdah)	March 2019 onwards
Final proposal and supporting business case recommending way forward with supporting implementation plan	June 2019

## 2.3 Engaging with key stakeholders to develop the proposal

A Service Engagement Group has been established to oversee and direct the work from now through to the production of a further proposal in February 2019 and through the expected consultation period. The Service Engagement Group will ensure that effective engagement is undertaken through the next stage of development. The Service Engagement Group will involve the following stakeholder

- Service users
- Advocacy: Speak Up
- Carers
- Staff
- Commissioners
- Provider representatives
- Staff side representatives
- Senior clinicians and managers from related services

The work of the service engagement group will be supported through a range of stakeholder focussed development workshops and collective workshops to ensure that the views, experience and expertise of key stakeholders shape the development of plans. These workshops are scheduled through November, December and January. This engagement and coproduction with service users and family carers will inform the plan and will develop our approach to any subsequent consultation.

## 2.4 Communication plan

A communication plan has been developed and is currently being signed off by the Trust and NHSSCCG Communications leads.

At its simplest level the basis for this work is *'We are still using hospital care to look after people and the only reason is because the right community support wasn't, and isn't available to meet the needs of the individual'*

Through the engagement work and stakeholder events (summarised above) the focus of the work will be on

- What provides the best support for people to live independently in the community, preventing or reducing the likelihood for a crisis to develop
- During times of crisis what approaches, support and options sustains families and carers to support people to continue to live in the community
- If people can't be supported in their local community how should we best support them through their crisis so they can get home quickly

## 2.5 City wide decision making regarding the way forward

The proposal that will be developed reviewed and considered through the following governance structures and each will have a role to play in supporting and approving the way forward

- Trust governance: through the Executive Directors Group and Board of Directors

Future proposals reviewed by the Executive Directors Group and the Board of Directors during January-February 2019 prior to any consultation.

- NHS Sheffield Clinical Commissioning Group: through the Clinical Commissioning Committee and the SPEEEC ( Strategic Patient , Experience, Engagement, Equality Committee) – a committee of Governing Body and through Clinical Commissioning Committee and Governing Body

Arrangements are in place to brief the above Committees during November regarding the work underway, with any future proposals reviewed by the Committees during January-February 2019 prior to any consultation.

- Health Overview and Scrutiny Committee. Expecting to brief the Committee and outline developing proposals during January – February 2019 prior to any consultation.

## 2.6 Formal consultation

The programme of work summarised in this paper aims to provide a proposal for the future development of services, following engagement with key stakeholders, by February 2019. Subject to the proposal being supported in principle by the Board of Directors and the Sheffield CCG a formal period of consultation is expected.

Advice from the Health Overview and Scrutiny Committee is being sought regarding the expected duration of the consultation. This will then need to be reviewed in terms of scheduling due to purdah between during the end of March up to May 2019.

The summary timescale for the work (See Section 2.2) needs to be finalised to accommodate purdah.

### **3 Next Steps**

- I. To undertake the planned programme of stakeholder engagement and co-production, developing future proposals together with stakeholders in Sheffield.
- II. Leading to an updated proposal for February that
  - Defines the key outcomes from the engagement work undertaken
  - Updates the proposed way forward with supporting recommendations for options for consultation
  - Outlines plans for subsequent formal consultation subject to recommendations being supported.

### **4 Required Actions**

For the Board of Directors to note, comment upon and endorse the arrangements in place to progress the development of proposals for future services for people with learning disabilities in Sheffield.

### **5 Monitoring Arrangements**

In respect of Trust monitoring: on-going progress reviews into BPG, EDG and FIC relating to any subsequent proposals and future business case.

### **6 Contact Details**

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