

BOARD OF DIRECTORS MEETING (Open)

Date: 9 May 2018

Item Ref: 17i

TITLE OF PAPER	Programme Director Report for CEO Public Board Report – SHSC NHS FT: Sheffield Accountable Care Partnership
TO BE PRESENTED BY	Kevan Taylor, Chief Executive
ACTION REQUIRED	To note – for information only
OUTCOME	N/A
TIMETABLE FOR DECISION	No decision. Receipt at May 2018 Board of Directors' Meeting
LINKS TO OTHER KEY REPORTS / DECISIONS	-
LINKS TO OTHER RELEVANT FRAMEWORKS BAF, RISK, OUTCOMES	Accountable Care Partnership
IMPLICATIONS FOR SERVICE DELIVERY AND FINANCIAL IMPACT	N/A
CONSIDERATION OF LEGAL ISSUES	N/A

Author of Report	Rebecca Joyce
Designation	Accountable Care Partnership Programme Director
Date of Report	May 2108



SUMMARY REPORT

Report to: BOARD OF DIRECTORS MEETING

Date: 9 May 2018

Subject: Programme Director Report for CEO Public Board Report – SHSC NHS FT Sheffield Accountable Care Partnership

Presented by: Kevan Taylor, Chief Executive

Author: Rebecca Joyce, Accountable Care Partnership Programme Director

1. Purpose

To provide headlines from the progress of the Accountable Care Programme
To provide an overview of ACP Programme Activities

<i>For Approval</i>	<i>For a collective decision</i>	<i>To report progress</i>	<i>To seek input from</i>	<i>For information</i>	<i>Other (please state below)</i>
				X	

2. Summary

A short written overview of the Programme activities is provided by the Programme Director for the purpose of the CEO Public Board Report.

This is the report for the May 2018 Public Board.

3 Next Steps

To note.

4 Actions

To note.

5 Monitoring Arrangements

Monthly updates to be provided.

6 Contact Details

Rebecca Joyce,
ACP Programme Director

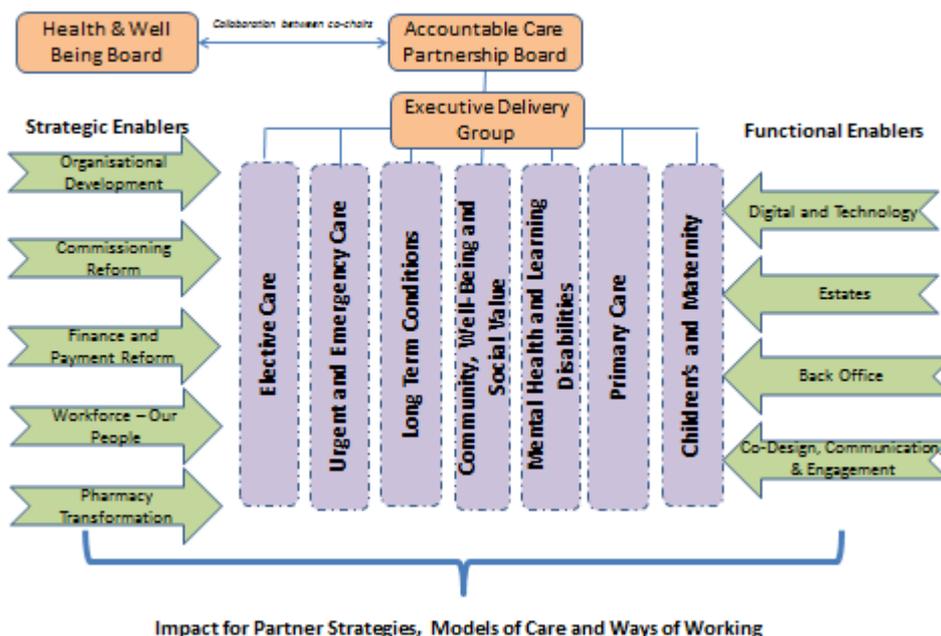
Update on the Work of the Accountable Care Partnership Programme Director Report

Work of the Executive Delivery Group

Vision and Programme Delivery

- i. The ACP Board on 29/3/18 and Executive Delivery Group on 16/4/18 supported the “Where are We Now” themes presented by the Programme Director, drawn from her system induction across the city to help shape the strategic direction of the ACP. Through April (and into May) these have been shared with each individual executive team to draw out the specific, knotty questions and challenges from each organisation for the ACP.
- ii. The key next step will be to clarify the overall **vision and plan for the ACP** rooted in the context of the Health and Wellbeing mission and the Shaping Sheffield Plan. A series of workshops are suggested on the core system wide themes and the Executive Delivery Group will consider this proposal further in May 2018. **It is important these discussions explore the more challenging questions for the system to enable the ACP to have real impact.**
- iii. The Executive Delivery Group are undertaking a **cycle of programme reviews**. This commenced with the Communities, Prevention and Social Value work stream on 16 April 2018 with commitment to better formalise the governance arrangements and lift the overall profile of the work to embed this in the DNA of our system. The Children’s and Maternity Workstream is the next programme for the deep dive for May EDG. The diagram below summarises the structure of the programme, with now 7 core workstreams.

Sheffield ACP Change Programme - Structure



3

- iv. Executive Delivery Group also agreed to establish a **system wide Pharmacy Transformation Programme**. The Chief Pharmacists outlined their sense of a real opportunity to provide a joined up approach to medicines management to improve outcomes for patients and reduce medicines related hospital admissions. Key points were:

- The investment in Sheffield on medication and pharmacy is over £250M (& over 1200 staff).
- There is an opportunity to make better use of the pharmacy resource, for instance via role extension and integrated working to enhance seamless care for patients.
- An enhanced medicines management service at neighbourhood level bolting onto the citywide services provides an opportunity to identify and address any gaps in relation to medicines and pharmaceutical care.
- Effective medicines optimisation through an integrated approach including social care and use of I.T, has the potential to deliver improved safety, greater efficiency savings, independence for patients and reduce medicines related avoidable admissions.

Medical leadership and managerial support will be essential to helping realise the benefits of this work and these arrangements are being finalised.

Other Updates

- v. The **Finance and Payment Reform** workstream is being formally established. The first meeting of the **Organisational Development workstream** will take place on 16th May. Maddy Ruff (CCG Accountable Officer) is providing CEO sponsorship, with Paula Ward (STHFT Organisational Development Director) providing executive leadership.
- vi. **Draft terms of reference** have been developed for an analytical piece of work to understand population need against current resource utilisation and to inform the strategic development of a more preventative approach. Further discussion between Public Health, Finance Directors and the ACP team is required to finalise the approach, learning from Bradford, Somerset and other care economies.
- vii. All partners have emphasised the need for a **high impact workforce programme** across the system, with a greater collective focus on educational liaison and a wider workforce strategic review for Sheffield. This workstream is not yet fully operational in the ACP but emphasised as a priority by a number of partners.
- viii. All Partner Boards through May are taking the ACP Board recommendations from the ACP **governance review** through their Boards, to confirm their support for the new arrangements.
- ix. The **CQC local system review** of integrated working for Sheffield has taken place. A draft report has been received. A summit is planned for 7 June to discuss the report more fully.
- x. A **resource profile** for the central ACP team is being considered by Executive Delivery Group on 10 May and it is now essential to strengthen the central team to support this work.

Priorities and Next Steps for the Executive Delivery Group

- xi. Further **priority actions** for the Programme Director and the Executive Delivery Group will be:
 - With CEO Sponsors and key stakeholders, developing the vision and aims of each of the system **enabling work streams** (i.e. workforce, digital) and driving this work forward.
 - Developing a **communication and engagement plan** for the ACP with Communication Leads.
 - Identifying resource from across the system to develop the **ACP dashboard** in line with identified priorities and the overall vision of the ACP.
 - Strengthening and **clarifying governance and reporting arrangements** for the work streams, Executive Delivery Group in the context of agreements on the ACP Board.
 - Developing the **central ACP PMO arrangements** and ensuring links into organisational, governance and PMO structures.
 - Developing **networks** with the South Yorkshire ICS, Place Programme Directors (across SY&B initially) and the national team.

Continuing to develop and foster **relationships** across the system to aid and facilitate learning and more integrated working will continue to be an underpinning foundation of the ACP.

Conclusions and Recommendations

The SHSC NHS FT Public Board is asked to note the above report.

Paper prepared by: Rebecca Joyce, ACP Programme Director
On behalf of: Kevan Taylor, CEO Chair of the Executive Delivery Group and Chief Executive of SHSC NHS FT
Date: 03 May 2018