

## Council of Governors: Summary Sheet

**Title of Paper:** Trust's Operational (Forward) Plan 2018/19

**Presented By:** Jason Rowlands, Director of Strategy & Planning

**Action Required:**

For Information	<input type="checkbox"/>	For Ratification	<input type="checkbox"/>	For a decision	<input type="checkbox"/>
For Feedback	<input checked="" type="checkbox"/>	Vote required	<input type="checkbox"/>	For Receipt	<input type="checkbox"/>

To which duty does this refer:

Holding non-executive directors individually and collectively to account for the performance of the Board	<input type="checkbox"/>
Appointment, removal and deciding the terms of office of the Chair and non-executive directors	<input type="checkbox"/>
Determining the remuneration of the Chair and non-executive directors	<input type="checkbox"/>
Appointing or removing the trust's auditor	<input type="checkbox"/>
Approving or not the appointment of the trust's chief executive	<input type="checkbox"/>
Receiving the annual report and accounts and auditor's report	<input type="checkbox"/>
Representing the interests of members and the public	<input checked="" type="checkbox"/>
Approving or not increases to non-NHS income of more than 5% of total income	<input type="checkbox"/>
Approving or not acquisitions, mergers, separations and dissolutions	<input type="checkbox"/>
Jointly approving changes to the trust's constitution with the Board	<input type="checkbox"/>
Expressing a view on the Trust's forward plans	<input checked="" type="checkbox"/>
Consideration on the use of income from the provision of goods and services from sources other than the NHS in England	<input type="checkbox"/>
Monitoring the activities of the Trust to ensure that they are being conducted in a manner consistent with its terms of authorisation and the constitution.	<input type="checkbox"/>
Monitoring the Trust's performance against its targets and strategic aims	<input type="checkbox"/>

### **How does this item support the functioning of the Council of Governors?**

Expressing a view on the Trust's forward (operational) plan is a statutory requirement as set down in paragraph 42.4 of the Trust's Constitution

**Author of Report:** Jason Rowlands

**Designation of Author:** Director of Strategy and Planning

**Date:** February 2018

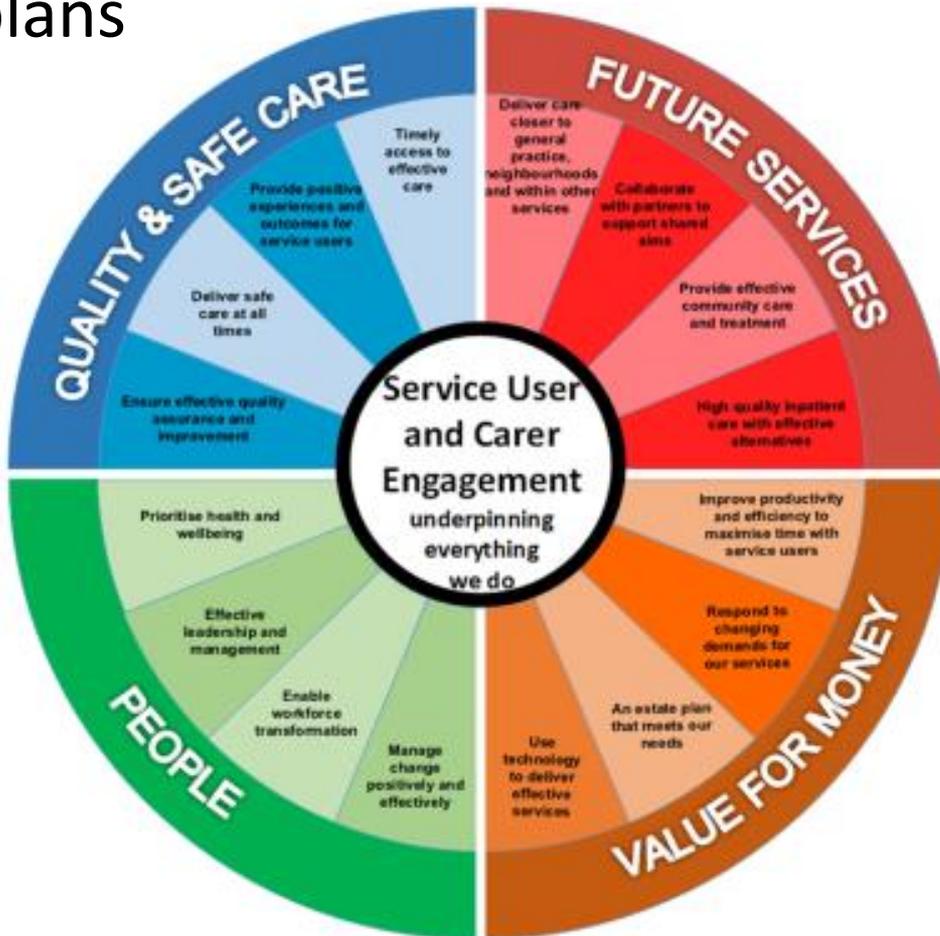
The purpose of the short presentation is to provide Governors with an overview of the development of next years operational plan

This will cover

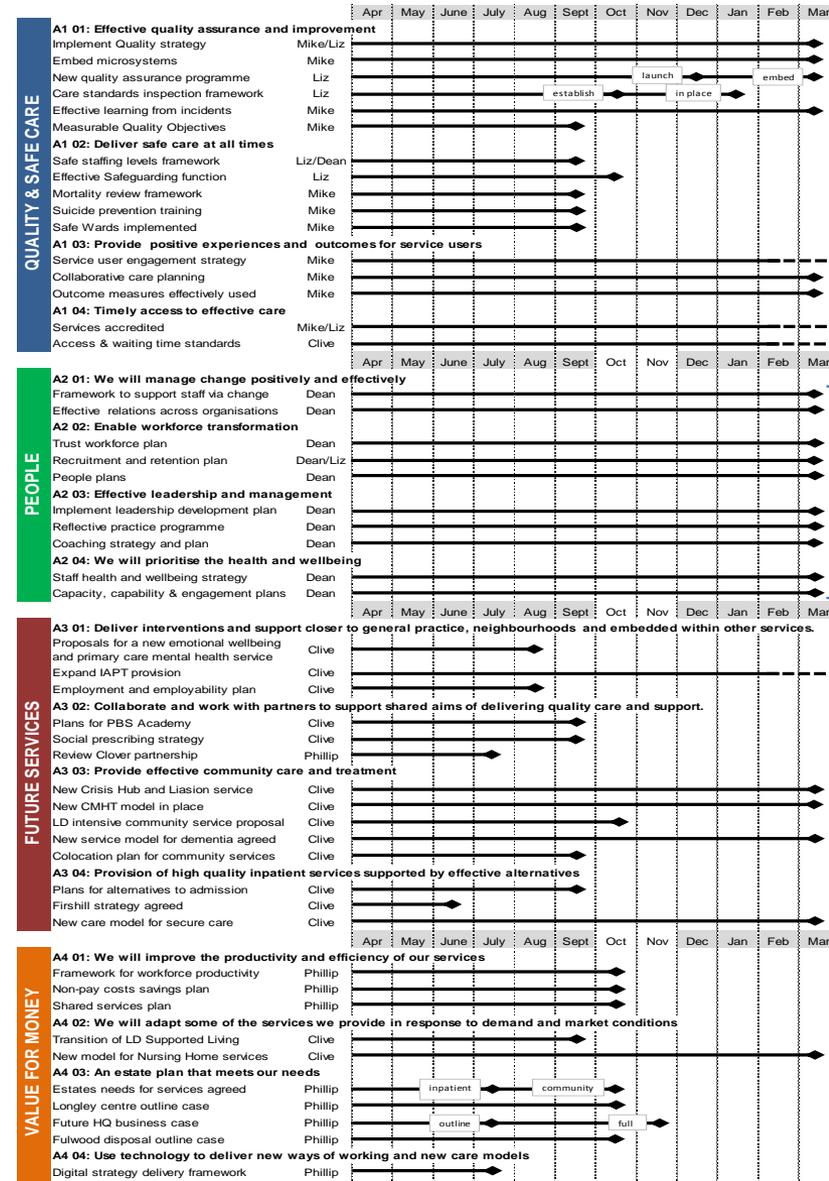
- Context: review and update of what is shaping next years plan
- The planned priorities for next year

# Trust Strategy & Delivery objectives

Our operational plan is shaped by our strategy and strategic plans



## STRATEGY: DELIVERY OBJECTIVES TIME FRAME



# Strategy objectives and next year – done or bedding down

Examples	Done	Bedding down
Expand IAPT – Long Term Conditions		X
Single point of access (SPA) & Crisis Hub		X
New CMHT model in place		X
Learning Disabilities: Future of Firshill and development of Intensive community service		X
Review of Inpatient alternatives	X	
Safety: arrangements and plans for safe wards, suicide prevention, mortality reviews, safeguarding, safe staffing levels	X	X
Quality: quality strategy, microsystems, quality assurance, peer inspection arrangements		X

# Sheffield developments

## **Sheffield city Life Chances/ Outcomes fund**

- Accommodation
- Trauma
- Complex needs

## **Accountable Care Partnership Mental Health & LD priorities**

- Dementia pathways and strategy
- Primary care mental health
- IAPT Long Term Conditions & Liaison mental health
- Care management and shift within accommodation provision
- Transforming care for people with learning disabilities

# Sheffield developments

## **NHS mental health Five Year Forward Views & Accountable Care System (ACS)**

- Perinatal mental health services
- Development of community forensic services
- Transforming care for people with learning disabilities
  - ➔ New investments, small growth potential c£1m
  - ➔ New shared care models across the ACS footprint
- Capital budget allocations to the 7 ACS's

# Strategic direction

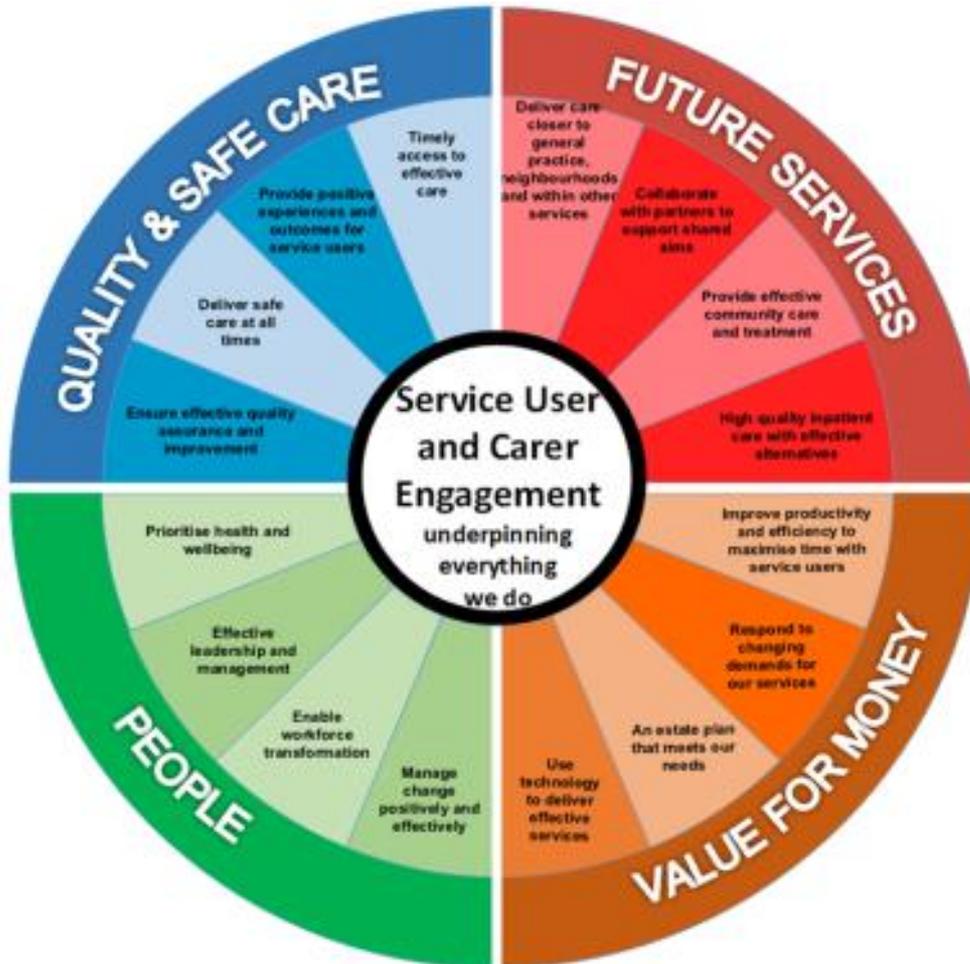
## Current offer

- Community Wellbeing - our transformational offer to the system
- Integrating mental and physical health pathways/ services
  - ➔ Community wellbeing over the longer term
  - ➔ IAPT LTC's & Liaison
  - ➔ Dementia pathways and strategies

## Limited case to suggest further change

- **Growth or further diversification:** not expected
- **Competitive tendering:** unlikely beyond substance misuse
- **System wide driven change:** working together and shared services not moving at pace and limited aligned ambition
- **Capacity limited**

# High level – those that require close attention



## Key priorities 2018-19

3 Improvement

3 Transformation

3 Enabling

# High level – those that require close attention

## **IMPROVEMENT: QUALITY & SAFETY**

1) Well led: Governance and quality assurance (eg)

- operating systems
- Quality, safety
- outcomes
- workforce

2) Effective care planning

3) Embedding physical health

# High level – those that require close attention

## **TRANSFORMATION: PATHWAYS & SERVICE MODELS**

- 1) Prevention: Community wellbeing, employment
- 2) 7 day crisis: PDU, SPA whole aged range
- 3) 24 bedded services: Dementia strategy, ACR models

## **SUPPORTING & ENABLING**

- 1) Workforce: New roles, recruitment, OD/ developmental
- 2) Estates: Longley Phase2
- 3) IMST: Insight#2, Performance framework